

TREASURY SDBIP 2019/ 2020																	
PERSON RESPONSIBLE: ACTING CFO: MR FS VAN ROOYEN																	
SDBIP Ref.	Strategic Objective	IDP Ref	Project ID	Measurable Objective / Output	Key Performance Indicator	Annual Target	Annual Actual Achieved to Date (30/09/2019)	Quarterly Target and Actual Achieved			Progress, Challenges & Remedial Action			Financial Implication		Location (Ward / LM)	INTERNAL AUDIT COMMENTS
								Q1	Actual	POE	Achieved / Not Achieved	Blockages & Challenges	Corrective measures & Revised Time Frame	Annual Budget	Budget Spent to Date		
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT																	
BTO 1	To optimise expenditure	MFVM 1.1	MFVM 1.1.1	Zero unauthorised, irregular expenditure	Percentage unauthorised expenditure	0%	0.09%	0%	0.09%	Unauthorised Expenditure Register	Not Achieved	Emergency work done had exceeded the budget allocation	To adjust the budget @ 28 February 2020	R5 000 000.00	R5 450 000.00	All Wards/LMs	Not Achieved
BTO 2			MFVM 1.1.2		Percentage irregular expenditure	0%	7%	0%	7%	Irregular Expenditure Register	Not Achieved	The payments for road reinstatements and for Emergencies for work done in the previous financial year were done in the first quarter of the current financial year.	Once all payments of service providers who were appointed for emergencies and road reinstatement are done the irregular expenditure will decrease. Payment of service providers depends on the availability of funds. Review will be done on the 31 December 2019.	R0.00		All Wards/LMs	Not Achieved
BTO 3		MFVM 1.2	MFVM 1.2.1		Average turnaround in time and days taken to finalise a tender.	90 Days	88 days	90 Days	88 days	Minutes of BAC Meeting	Achieved			R0.00		All Wards/LMs	√
BTO 4			MFVM 1.2.2		Average turnaround in time in days taken to finalise purchase orders.	7 Days	6.94 days	7 Days	6.94 days	System Generated Purchase Orders Workflow Report	Achieved	N/A	N/A	R0.00		All Wards/LMs	√

TREASURY SDBIP 2019/ 2020																	
PERSON RESPONSIBLE: ACTING CFO: MR FS VAN ROOYEN																	
SDBIP Ref.	Strategic Objective	IDP Ref	Project ID	Measurable Objective / Output	Key Performance Indicator	Annual Target	Annual Actual Achieved to Date (30/09/2019)	Quarterly Target and Actual Achieved			Progress, Challenges & Remedial Action			Financial Implication		Location (Ward / LM)	INTERNAL AUDIT COMMENTS
								Q1	Actual	POE	Achieved / Not Achieved	Blockages & Challenges	Corrective measures & Revised Time Frame	Annual Budget	Budget Spent to Date		
BTO 5			MFVM 1.2.3		Average turnaround in time and days taken to finalise mini-tenders.	14 Days	12.48 days	14 Days	12.48 days	System Generated Purchase Orders Workflow Report	Achieved	N/A	N/A	R0.00		All Wards/LMs	√
BTO 6		MFVM 2.1	MFVM 2.1.1	Creditors paid within 30 days	Improve Cash and Cash Equivalent ratio.	3 Months	0.37 Months	3 Months	0.37 Months	Balance Sheet, Income Statement and Calculations	Not Achieved	Low collection from consumers and High Spending on Projects	Improve collection and Implement Cost containment measures	R230 000.00		All Wards/LMs	Not Achieved Revised timeframes to achieve non achieved target were not recorded.
BTO 7		MFVM 2.6	MFVM 2.6.1		Percentage of creditors paid within 30 days	100%	6%	100%	6%	Creditors Age Analysis	Not Achieved	Municipality is experiencing Cash flow challenges, and delays the payment of service providers.	Implement Cost containment measures, and intensify revenue collection strategies	R0.00		All Wards/LMs	Not Achieved Revised timeframes to achieve non achieved target were not recorded.
BTO 8	To strengthen budgeting and reporting	MFVM 3.1	MFVM 3.1.1	Zero fruitless and wasteful expenditure	Percentage of Fruitless and wasteful expenditure as a total of operating expenditure	0%	1%	0%	1%	Fruitless and Wasteful Expenditure Register	Not Achieved	Municipality is experiencing Cash flow challenges, and incur interest for late payment of invoices from service providers.	Implement Cost containment measures, and intensify revenue collection strategies. Application for exemption to pay within 30 days to National treasury. This will be addressed with improved debt collection and the implementation of further debt collection strategies by the implementation of the water disconnection teams.	R0.00		All Wards/LMs	Not Achieved Revised timeframes to achieve non achieved target were not recorded.

TREASURY SDBIP 2019/ 2020																	
PERSON RESPONSIBLE: ACTING CFO: MR FS VAN ROOYEN																	
SDBIP Ref.	Strategic Objective	IDP Ref	Project ID	Measurable Objective / Output	Key Performance Indicator	Annual Target	Annual Actual Achieved to Date (30/09/2019)	Quarterly Target and Actual Achieved			Progress, Challenges & Remedial Action			Financial Implication		Location (Ward / LM)	INTERNAL AUDIT COMMENTS
								Q1	Actual	POE	Achieved / Not Achieved	Blockages & Challenges	Corrective measures & Revised Time Frame	Annual Budget	Budget Spent to Date		
BTO 9		MFVM 3.2	MFVM 3.2.1		Percentage budget allocation to free basic services.	100%	8.33%	25%	8.33%	Budget Report	Not Achieved	Not all stand-pipe meters were read in Q1	To request the service provider to read all the stand-pipe meters by 31 December 2019	151 291 926.95	12 609 311.24	All Wards/LMs	Not Achieved
BTO 10			MFVM 3.2.2		Date Annual Financial Statements submitted to Auditor General	31-Aug	31-Aug	31-Aug	31-Aug	Acknowledgement of Receipt from AG	Achieved	N/A	N/A	R500 000.00	191 475.00	All Wards/LMs	√
BTO 11			MFVM 3.2.3		Date Consolidated Annual Financial Statements submitted to the Auditor General	30-Sep	30-Sep	30-Sep	30-Sep	Acknowledgement of Receipt from AG	Achieved	N/A	N/A	R0.00		All Wards/LMs	√

TREASURY SDBIP 2019/ 2020																	
PERSON RESPONSIBLE: ACTING CFO: MR FS VAN ROOYEN																	
SDBIP Ref.	Strategic Objective	IDP Ref	Project ID	Measurable Objective / Output	Key Performance Indicator	Annual Target	Annual Actual Achieved to Date (30/09/2019)	Quarterly Target and Actual Achieved			Progress, Challenges & Remedial Action			Financial Implication		Location (Ward / LM)	INTERNAL AUDIT COMMENTS
								Q1	Actual	POE	Achieved / Not Achieved	Blockages & Challenges	Corrective measures & Revised Time Frame	Annual Budget	Budget Spent to Date		
BTO 12		MFVM 3.4	MFVM 3.4.1		Date Budget Process Plan approved	31-Aug	31-Aug	31-Aug	31-Aug	Council Resolution	Achieved	N/A	N/A	R0.00		All Wards/LMs	√
BTO 15			MFVM 3.4.4		Number of S71 reports submitted to Council and Treasuries in terms of the MFMA calendar of reporting.	12 per annum	3	3	3	Letter of Submission to Treasuries	Achieved	N/A	N/A	R18 900.00		All Wards/LMs	√
BTO 17			MFVM 3.4.6		Number of S52 reports submitted to Council and Treasuries in terms of the MFMA calendar of reporting.	4 per annum	1	1	1	Council Resolution and the Letter of Submission to Treasuries	Achieved	N/A	N/A	R0.00		All Wards/LMs	√
BTO 18		MFVM 3.6	MFVM 3.6.1		Improve the Liquidity ratio of the Municipality	1.5:1	0.44:1	1.5:1	0.44:1	Balance Sheet and Calculations	Not Achieved	Low collection from consumers and High Spending on Projects	Implementation of Cost containment measures, and intensify revenue collection strategies. This will be addressed with improved debt collection and the implementation of further debt collection strategies by the implementation of the water disconnection teams. This should improve in Quarter 3.	R1 173 000.00		All Wards/LMs	Not Achieved

TREASURY SDBIP 2019/ 2020																	
PERSON RESPONSIBLE: ACTING CFO: MR FS VAN ROOYEN																	
SDBIP Ref.	Strategic Objective	IDP Ref	Project ID	Measurable Objective / Output	Key Performance Indicator	Annual Target	Annual Actual Achieved to Date (30/09/2019)	Quarterly Target and Actual Achieved			Progress, Challenges & Remedial Action			Financial Implication		Location (Ward / LM)	INTERNAL AUDIT COMMENTS
								Q1	Actual	POE	Achieved / Not Achieved	Blockages & Challenges	Corrective measures & Revised Time Frame	Annual Budget	Budget Spent to Date		
BTO 20		MFVM 6.2	MFVM 6.2.1		Percentage of Meters Read - Urban	90%	78%	60%	78%	Meter Reading Report	Achieved	N/A	N/A	R6 678 000.00		All Wards/LMs	√
BTO 21			MFVM 6.2.2		Percentage of Meters Read - Rural	15%	12%	10%	12%	Meter Reading Report	Achieved	N/A	N/A	R0.00		All Wards/LMs	√
BTO 22			MFVM 6.2.3		Percentage of monthly billing collected	76%	71%	75%	71%	Summary Report Billing and Consumer Receipts	Not Achieved	Low collection from consumers	This will be addressed with improved debt collection and the implementation of further debt collection strategies by the implementation of the water disconnection teams. This should improve in Quarter 3.	R2 500 000.00		All Wards/LMs	Not Achieved

TREASURY SDBIP 2019/ 2020 PERSON RESPONSIBLE: ACTING CFO: MR FS VAN ROOYEN																	
SDBIP Ref.	Strategic Objective	IDP Ref	Project ID	Measurable Objective / Output	Key Performance Indicator	Annual Target	Annual Actual Achieved to Date (30/09/2019)	Quarterly Target and Actual Achieved			Progress, Challenges & Remedial Action			Financial Implication		Location (Ward / LM)	INTERNAL AUDIT COMMENTS
								Q1	Actual	POE	Achieved / Not Achieved	Blockages & Challenges	Corrective measures & Revised Time Frame	Annual Budget	Budget Spent to Date		
BTO 25		MFVM 7.2	MFVM 7.2.1		Number of Updated Asset Registers	12 per annum	3	3	3	Updated Asset Register	Achieved	N/A	N/A	R1 000 000.00		All Wards/LMs	√
BTO 27		MFVM 7.4	MFVM 7.4.1		Percentage insurance cover for municipal insurable assets	100%	100%	100%	100.0%	Insurance Policy Document	Achieved	N/A	N/A	R4 200 000.00		All Wards/LMs	√
BTO 28	To ensure access to free basic water	BSD 2.2	BSD 2.2.1		Number of customers benefiting from indigent support.	6000	5182	5000	5182	Indigent Register	Achieved	N/A	N/A	R151 226 669.90		All Wards/LMs	√
BTO 30	To strengthen Governance and Leadership	GGPP 1.9	GGPP 1.9.1	Unqualified audit with no matters of emphasis	Percentage of Audit findings resolved.	100%		60%		Audit Action Plan Report	Not Achieved	This was addressed during the compilation of financial statements and in the correction of prior year audit queries.	This was addressed during the compilation of financial statements and in the correction of prior year audit queries. Most of this was corrected in quarter 1 of the new year.	R2 000 000.00		All Wards/LMs	Not Achieved

TREASURY SDBIP 2019/ 2020																	
PERSON RESPONSIBLE: ACTING CFO: MR FS VAN ROOYEN																	
SDBIP Ref.	Strategic Objective	IDP Ref	Project ID	Measurable Objective / Output	Key Performance Indicator	Annual Target	Annual Actual Achieved to Date (30/09/2019)	Quarterly Target and Actual Achieved			Progress, Challenges & Remedial Action			Financial Implication		Location (Ward / LM)	INTERNAL AUDIT COMMENTS
								Q1	Actual	POE	Achieved / Not Achieved	Blockages & Challenges	Corrective measures & Revised Time Frame	Annual Budget	Budget Spent to Date		
BTO 31		GGPP 1.11	GGPP 1.11.1		Percentage of risks mitigation recommendations implemented.	70%	0%	70%	0%	Risk Action Plan Report	Not Achieved	The Risk Action Plan is not yet approved by Manco	Risk Action Plan to be submitted to Manco for Approval by 31 December 2019	R0.00		All Wards/LMs	Not Achieved
BTO 32		GGPP 3.17	GGPP 3.17.1		Number of SLA Performance Review Meetings Held	4	1	1	1	Minutes of Vendor Performance Meetings	Achieved	N/A	N/A	R1 500 000.00	0	All Wards/LMs	√
BTO 33	To ensure full compliance with MFMA	GGPP 3.19	GGPP 3.19.1	100% compliance with all laws and regulations	Percentage of System Support Issues Resolved Within a Day	100%	98.9%	90%	98.9%	ICT Helpdesk Report	Achieved	N/A	N/A	R0.00		All Wards/LMs	√
BTO 34		GGPP 3.20	GGPP 3.20.1		Percentage Implementation of mSCOA Financial System - Phase 3	100%	92%	100%	92.3%	mSCOA Project Report	Not Achieved	Poor performance by the service provider, citing complexities related to mSCOA.	The service provider has been reported to Vendor Performance Committee. Process of Extending the implementation period for the project, as directed by National Treasury, has commenced.	R1 000 000.00		All Wards/LMs	Not Achieved