

UGU DISTRICT MUNICIPALITY

PERFORMANCE AGREEMENT

Entered into by and between:

UGU DISTRICT MUNICIPALITY AS REPRESENTED BY THE MUNICIPAL MANAGER MR DD NAIDOO

AND

THE EMPLOYEE OF THE MUNICIPALITY MS NOLOYISO A WALINGO (GENERAL MANGER: EDES)

FOR THE

FINANCIAL YEAR: 01 JULY 2019 - 30 JUNE 2020

Performance Agreement- General Manager: Economic Development & Environmental Services -1-NAM





PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN

UGU District Municipality herein represented by Mr DD Naidoo in his capacity as Municipal Manager (hereinafter referred to as the Employer)

And

MS NOLOYISO WALINGO, General Manager: Economic Development and Environmental Services of the UGU District Municipality (hereinafter referred to as the Employee).

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance Agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.

2. PURPOSE OF THIS AGREEMENT

- 2.1 Comply with the provisions of Section 57(1)(b), (4)(A) and (5) of the Systems Act as well as the Contract of Employment entered into between the parties;
- 2.2 Specify objectives and targets established for the Employee and to communicate to the Employee the Employer's expectations of the Employee's performance expectations and accountabilities;
- 2.3 Specify accountabilities as set out in the Performance Plan (Annexure A);
- 2.4 Monitor and measure performance against set targeted outputs;

Performance Agreement- General Manager: Economic Development & Environmental Services



- 2.5 Use the Performance Agreement and Performance Plan as the basis for assessing the suitability of the Employee for permanent employment and/or to assess whether the Employee has met the performance expectations applicable to his/her job;
- 2.6 Appropriately reward the Employee in accordance with the Employer's performance management policy in the event of outstanding performance; and
- 2.7 Give effect to the Employer's commitment to a performance-orientated relationship with the Employee in attaining equitable and improved service delivery.

3. DELIVERY

- 3.1 This Agreement will commence on the 01 July 2019 and will remain in force until 30 June 2020 where after a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2 The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason.
- 3.4 The content of this Agreement may be revised at any time during the abovementioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4. PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out =
 - 4.1.1 The performance objectives and targets that must be met by the Employee; and
 - 4.1.2 The time frames within which those performance objectives and targets must be met.

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- 4.2 The performance objectives and targets reflected in Annexure A are set by the Employer in consultation with the Employee and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the Employer, and shall include key objectives; key performance indicators; target dates and weightings.
- 4.3 The key objectives describe the main tasks that need to be done. The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved. The target dates describe the timeframe in which the work must be achieved. The weightings show the relative importance of the key objectives to each other.
- 4.4 The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

5. PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer.
- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required.
- 5.3 The Employer will consult with the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the Key Performance Areas KPA's (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
 - 5.5.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPA's) and the Core Managerial Competencies (CFS's) respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.

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Services - 4 -

- 5.5.3 KPA's covering the main areas of work will account for 80% and CFS's will account for 20% of the final assessment.
- The Employee's assessment will be based on his/her performance in terms of the outputs/outcomes (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

| No | Key Performance Area | Weight |
|-------|-----------------------------------|----------|
| | Municipal Financial Viability and | |
| 1 | Management | |
| 2 | Municipal Institutional | 2 |
| 2 | Development and Transformation | |
| 3 | Local Economic Development | 40 |
| 4 | Basic service delivery | 4 |
| _ | Good Governance and Public | 6 |
| 5 | Participation | <u> </u> |
| 6 | Cross-cutting Intervention | 44 |
| Total | | 100% |

5.7 The CFS's will make up the other 20% of the Employee's assessment score. CFS's that are deemed to be most critical for the Employee's specific job are reflected in the list below as agreed to between the Employer and Employee:

| CCR No | Competency Framework Structure | Weight |
|--------|--------------------------------------|--------|
| | Leadership and core Competencies | |
| 1 | Strategic Direction and leadership | 10 |
| 2 | People management | 5 |
| 3 | Programme and Project Management | 15 |
| 4 | Financial Management | 10 |
| 5 | Change Leadership | 5 |
| 6 | Government leadership | 10 |
| 7 | Moral competence | 5 |
| 8 | Planning and organising | 10 |
| 9 | Analysis and innovation | 5 |
| 10 | Knowledge and information management | 5 |
| 11 | Communication | 10 |
| 12 | Results and quality focus | 10 |
| | Total (Cannot exceed 100%) | 100% |

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6. PERFORMANCE ASSESSMENTS

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
 - 6.1.1 The standards and procedures for evaluating the Employee's performance; and
 - 6.1.2 The intervals for the evaluation of the Employee's performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- The Employee's performance will be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan (IDP).
- 6.5 The annual performance appraisal will involve:
 - 6.5.1 Assessment of the achievement of results as outlined in the performance plan:
 - 6.5.1.1 Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
 - 6.5.1.2 An indicative rating on the five-point scale should be provided for each KPA.
 - 6.5.1.3 The applicable assessment rating calculator (refer to paragraph 7.5.3 below) must then be used to add the scores and calculate a final KPA score.
 - 6.5.2 Assessment of the CFS's
 - 6.5.2.1. Each CFS should be assessed according to the extent to which the specified standards have been met.
 - 6.5.2.2. An indicative rating on the five-point scale should be provided for each CFS.

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- 6.5.2.3. The applicable assessment rating calculator (refer to paragraph 7.5.1) must then be used to add the score and calculate a final CFS score.
- 6.5.3 Overall rating

 An overall rating is calculated by using the applicable assessmentrating calculator. Such overall rating represents the outcome of the
 performance appraisal.
- The assessment of the performance of the Employee will be based on the following rating scale for KPA's and CFSs:

| Level | Terminology | Description | | ı | Rat | ing | | |
|-------|-------------|---|---|---|-----|-----|---|--|
| | | 1 | 2 | 3 | 4 | 5 | 5 | |
| 5 | Superior | Has a comprehensive understanding of local government operations, critical in shaping strategic direction and change, develops and applies comprehensive concepts and methods | | | | | | |
| 4 | Advanced | Develops and applies complex concepts, methods and understanding. Effectively directs and leads a group and executes in- depth analyses | | | | | | |
| 3 | Competent | Develops and applies more progressive concepts, methods and understanding. Plans and guides the work of others and executes progressive analyses | | | | - | · | |
| 2 | Basic | Applies basic concepts, methods, and understanding of local government operations, but requires supervision and development intervention | | | | | | |
| 1 | Basic | Applies basic concepts, methods, and understanding of local government operations, but requires supervision and development intervention | | | | | | |

- 6.7 For purposes of evaluating the performance of the Employee, an evaluation panel constituted of the following persons will be established
 - 6.7.1 Municipal Manager

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- 6.7.2 Chairperson of the Audit Committee in the absence of a performance audit committee;
- 6.7.3 Member of the Executive committee or in respect of a plenary type municipality, another member of council; and
- 6.7.4 Municipal Manager from another Municipality.

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each Employee in relation to his/her performance agreement shall be reviewed on the following dates with the understanding reviews in the first and third quarter may be verbal if performance is satisfactory:

First quarter Second quarter July – September 2019 October-December 2019

Third quarter Fourth quarter

January-March 2020 April-June 2020

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.
- 7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance.
- 7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure A from time to time for operational reasons. The Employee will be fully consulted before any such change is made.
- 7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and/or amended as the case may be. In that case, the Employee will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Pro Forma Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B. Such Plan may be implemented and/or amended as the case may be after each assessment. In that case, the Employee will be fully consulted before any such change or plan is made.

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9. OBLIGATIONS OF THE EMPLOYER

- 9.1 The Employer shall-
 - 9.1.1 Create an enabling environment to facilitate effective performance by the employee;
 - 9.1.2 Provide access to skills development and capacity building opportunities;
 - 9.1.3 Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
 - 9.1.4 On the request of the Employee delegate such powers reasonably required by the Employee to enable him/her to meet the performance objectives and targets established in terms of this Agreement; and
 - 9.1.5 Make available to the Employee such resources as the Employee may reasonably require from time to time assisting him/her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

- 10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others-
 - 10.1.1 A direct effect on the performance of any of the Employee's functions:
 - 10.1.2 Commit the Employee to implement or to give effect to a decision made by the Employer; and
 - 10.1.3 A substantial financial effect on the Employer.
- 10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in clause 11.1 as soon as is practicable to enable the Employee to take any necessary action with delay.

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11. MANAGEMENT OF EVALUATION OUTCOMES

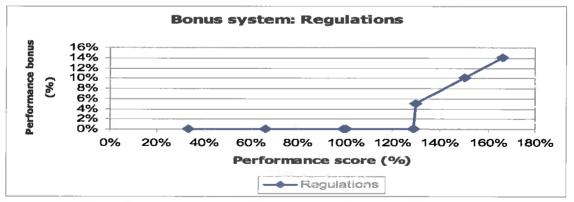
- 11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus may be paid to the Employee in recognition of outstanding performance. Such bonus will be determined in terms of this agreement.
- 11.3 In the case of unacceptable performance, the Employer shall -
 - 11.3.1 Provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and
 - 11.3.2 After appropriate performance counselling and having provided the necessary guidance and/or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

Performance Bonus criteria

The regulations provide that a performance bonus between 5% and 14% of the inclusive annual remuneration package may be paid to the employee after the end of the financial year and only after an evaluation of performance and approval of such evaluation by the Municipal Council, as a reward for excellent performance. In determining the bonus payment, the regulations specify that the relevant percentage depends on the overall rating, calculated by using the applicable assessment rating calculator:

- 1. A score of 130% 149% is awarded a performance bonus ranging between 5%-9%.
- 2. A score of 150% and above is awarded a performance bonus ranging 10% 14%.

The Performance Bonus shall be paid subject to attainment of the following Audit



Opinions in the following years (1) 2019 – unqualified, (2) 2020 – clean audit.

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12. DISPUTE RESOLUTION

12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/or any other matter provided for, shall be mediated by –

In the case of municipal manger, the MEC for local government in the province within (30) days of receipt of a formal dispute from the employee, or any other person designated by the MEC; and

Whose decision shall be final and binding to both parties.

12.2 Any dispute about the employee's performance evaluation, must be mediated by-

In the case of the municipal manager, the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the employee, or any other person designated by the MEC; and

Whose decision shall be final and binding to both parties

13. GENERAL

- 13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.
- 13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.

| Thus done and signed atof 2019 | POUT SHEPSTONE | on this the <u>lo</u> day |
|--------------------------------|----------------|---------------------------|
| AS WITNESSES: | 4 | |

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EMPLOYEE

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| Thus done | and signed 2019 | at | Port Shepitone | on | this | the | 10 th | day | of |
|-----------|--------------------|----|----------------|----|------|-----|-------|-----|----|
| | | | | | | | | | |

AS WITNESSES:

1.

MUNICIPAL MANAGER

2. John

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Annexure B



PERSONAL DEVELOPMENT PLAN (PDP)

Entered into by and between

THE MUNICIPALITY OF UGU
AS REPRESENTED BY THE MUNICIPAL MANAGER

MR DD NAIDOO

[THE EMPLOYER]

and

NOLOYISO WALINGO

[THE EMPLOYEE]

PERIOD: 1 JULY 2019 - 30 JUNE 2020

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Personal Development Plan

1.1.1 UGU District Municipality is committed to -

- (a) the continuous training and development of its employees to achieve its vision, mission and strategic objectives and empower employees; and
- (b) managing training and development within the ambit of relevant national policies and legislation.
- 1.1.2 The municipality shall follow an integrated approach to Human Resource Management, that is:

(a) Human resource development forms an integral part of human resource

planning and management.

- (b) In order for training and development strategy and plans to be successful it shall be based on sound Human Resource (HR) practices, such as the (strategic) HR Plan, job descriptions, the result of regular performance appraisals and career pathing.
- (c) To ensure the necessary linkage with performance management, the Performance Management and Development System provides for the Personal Development Plans of employees to be included in their annual performance agreements. Such approach will also ensure the alignment of individual performance objectives to the municipality's strategic objectives, and that training and development needs can be identified through performance management and appraisal.
- (d) Career-pathing ensures that employees are placed and developed in jobs according to aptitude and identified potential. Through training and development they can acquire the necessary competencies to prepare them for future positions. A comprehensive competency framework and profile for Municipal Managers are attached and these shall be linked to relevant registered unit standards to specifically assist them in compiling Personal Development Plans in consultation with their managers.
- (e) Personal Development Plans are compiled for individual employees and the data collated from all employees in the municipality forms the basis for the prescribed Workplace Skills Plan, which municipalities are required to compile as a basis for all training and education activities in the municipality in a specific financial year and report on progress made to the Local Government Sector Education and Training Authority.
- 1.1.3 The aim of the compilation of Personal Development Plans is to identify, prioritise and implement training needs.
- 1.1.4 Compiling the Personal Development Plan attached as Appendix.
 - (a) Competency assessment instruments, which are dealt with more specifically in Appendix 1 and 2, shall be established to assist with the objective assessment of employees' actual competencies against their job specific competency profiles and managerial competencies at a given period in time with the purpose of identifying training needs or skills gaps.
 - (b) The competency framework and profiles and relevant competency assessment results will enable a manager, in consultation with his / her employee, to compile a Personal Development Plan. The identified training needs shall be entered into column 1 of Appendix 1, entitled Skills / Performance Gap. The following shall be carefully determined during such a process:

(i) Organisational needs, which include the following:

 Strategic development priorities and competency requirements, in line with the municipality's strategic objectives.



- The competency requirements of individual jobs. The relevant job requirements (job competency profile) as identified in the job description shall be compared to the current competency profile of the employee to determine the individual's competency gaps.
- Specific competency gaps as identified during the probation period and performance appraisal of the employee.
- (ii) <u>Individual training needs</u> that are job / career related.
- (c) Next, the prioritisation of the training needs shall be listed since it may not be possible to address all identified training needs in a specific financial year. It is however of critical importance that training needs be addressed on a phased and priority basis. This implies that all these needs shall be prioritized for purposes of accommodating critical / strategic training and development needs in the HR Plan, Personal Development Plans and the Workplace Skills Plan.
- (d) Consideration must then be given to the expected outcomes, to be listed in column 2 of Appendix 1, so that once the intervention is completed the impact it had can be measured against relevant output indicators.
- (d) An appropriate intervention shall be identified to address training needs / skills gaps and the outcome to be achieved but with due regard to cost effectiveness. These shall be listed in column 3 of Appendix 1, entitled: Suggested training and / or development activity in line with the National Qualifications Framework, which could enable the trainee to obtain recognition towards a qualification for training undertaken. It is important to determine through the Training / Human Resource Development / Skills Development Unit within the municipality whether unit standards have been developed and registered with the South African Qualifications Authority that are in line with the skills gap and expected outcomes identified. Unit standards usually have measurable assessment criteria to determine achieved competency.
- (e) Guidelines regarding the number of training days per employee and the nominations of employees: An employee shall on average receive at least five days of training per financial year and not unnecessarily be withdrawn from training interventions.
- (f) Column 4 of Appendix 1: The suggested mode of delivery refers to the chosen methodology that is deemed most relevant to ensure transfer of skills. The training / development activity shall impact on delivery back in the workplace. Mode of delivery consists of, amongst others, self-study [The official takes it upon him / her to read e.g. legislation]; internal or external training provision; coaching and / or mentoring and exchange programmes, etc.
- (g) The suggested time frames (column 5 of Appendix 1) enable managers to effectively plan for the annum e.g. so that not all their employees are away from work within the same period and also ensuring that the PDP is implemented systematically.
- (h) Work opportunity created to practice skill / development areas, in column 6 of Appendix 1, further ensures internalisation of information gained as well as return on investment (not just a nice to have skill but a necessary to have skill that is used in the workplace).



(i) The final column, column 7 of Appendix 1, provides the employee with a support person that could act as coach or mentor with regard to the area of learning.

Personal Development Flan of: NOLOYISO WALINGO

Appendix A

Compiled on (Date): 01 July 2019

| andi quility ility ble | e e led | training and / or development activity Life coaching | " ä | Frames 30 June 2020 | opportunity created to practice skill / development area Human resource | Corporate Services, OMM |
|---|---------|---|--|---------------------|---|----------------------------|
| given/against work, social and emotionally taxing circumstances – June 2020 Environmental Environment Management Inspector – Management | I. | al | agreed intervals 3 weeks contact with exams – | 30 June 2020 | Environmental Management | Corporate Services, OMM |
| Critical Economic Reasonable development subjects (and regulations)—4th IR, sustainable economic development as sustainable economic development — 30 June 2020 | | Inspectorate course Opportunity for workshops | University of Pretoria CE Capacity building 30 June 2020 workshops | 30 June 2020 | Economic | Corporate Services, OMM |

ARMEKURE B , PDP

Municipal Manager's signature:

HOD's signature:_

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PERFORMANCE PLAN

Entered into by and between

UGU DISTRICT MUNICIPALITY

AS REPRESENTED BY THE MUNICIPAL MANAGER

MR DD NAIDOO

THE EMPLOYER

AND

MS NOLOYISO WALINGO

THE EMPLOYEE OF THE MUNICIPALITY

GENERAL MANAGER: ECONOMIC DEVELOPMENT AND ENVIRONMENT SERVICES

PERIOD: 01 JULY 2019 – 30 JUNE 2020





1. PURPOSE

as set in the Municipality's Integrated Development Plan (IDP) and as reviewed annually. Systems Act, which provides that performance objectives and targets must be based on the key performance indicators Environmental Services performance agreement to which this document is attached and Section 57 (5) of the Municipal The performance plan defines the Council's expectations of the General Manager – Economic Development and

2. KEY RESPONSIBILITIES

Services' performance against set performance indicators: The following objectives of local government will inform the General Manager: Economic Development and Environmental

- 2.1 Basic Service Delivery
- 2.2 Municipal Institutional Development and Transformation
- 2.3 Local Economic Development
- 2.4 Municipal Financial Viability and Management
- 2.5 Good Governance and Public Participation
- 2.6 Cross-cutting Interventions



3. KEY PERFORMANCE AREAS

The following Key Performance Areas (KPA's) as set in consultation with the employee, inform the strategic objectives listed in the table below:

| 100% | | 100% | | |
|-----------|------------------------------------|-----------|--|----|
| 10 | Results and quality focus | | | |
| 5 | Communication | | | |
| c | management | | | |
| ת | Knowledge and information | | | |
| 10 | Analysis And innovation | | | |
| 10 | Planning and organising | | | |
| 5 | Moral competence | | | |
| 5 | Government leadership | 44 | Cross-cutting Interventions | o |
| ហ | Change Leadership | o | Good Governance and Public Participation | Ç1 |
| 10 | Financial Management | 4 | Basic service delivery | 4 |
| 15 | Programme and Project Management | 40 | Local Economic Development | ယ |
| 10 | People management | 2 | Municipal Institutional Development and Transformation | 2 |
| 10 | Strategic Direction and leadership | 4 | Municipal Financial Viability and Management | |
| Weighting | Competency Framework Structure | Weighting | Key Performance Area | No |

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4. KEY PERFORMANCE INDICATORS

weightings show the relative importance of the key objectives to each other. The following Key Performance Indicators (KPI's) provide the details of the evidence that must be provided to show that a key objective has been obtained. The target dates describe the timeframe in which the work must be achieved. The

(Please refer to the attached performance plan on excel spreadsheet)

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ANNEXURE A PERFORMANCE

UGU District Municipality

Signed and accepted by the Employee

Date: 10 107/201 9

Signed by the Municipal Manager on behalf of the Municipality

Performance Plan - General Manager Economic Development & Environmental Services

| EDES 11 | EDES 10 | EDES 9 | EDES 6 | EDES 7 | EDES 6 | EDES 5 | EDES 4 | 臣 原 8 3 | EDES 2 | EDES 1 | Stre No | |
|--|--|--|--|--|---|--|------------------------------|--|--|--|--|--|
| To enhance measures to reduce community | neasures to exposure to exposure to | measures to reduce community exposure to diseases and | To enhance measures to reduce community exposure to diseases and | To enhance measures to reduce community exposure to dispense and | measures to reduce community exposure to dispasse and | measures to reduce community exposure to | measures to reduce community | measures to reduce community exposure to | measures to reduce community exposure to | | H | |
| 0013.2 | 0013.1 | 0013.1 | 0013.1 | CCI 3.1 | ogi a.1 | CCI 3.3 | DCI 3 1 | CC 3.1 | CCI 3.2 | 8 | 15 2 | |
| 0CI 3.2.1 | 3.1.1 | 3.1.1 | 3.1.1 2.1.1 | 31.8 | 311 8 | 331 | 58 | 51.8 | 32.1 | 28 | 7 d | |
| | | conducted | Health | | | | Awareness initiatives | Environmental & Headth | | | Series de la constante de la c | |
| Percentage of communicable diseases investigated | Percentange of building plans scrutinsed | Number of inspections conducted on non-food establishments | Number of inspections conducted on food establishments | Number of food samples / swabbing for microbial detection | Percentage of paupers buried | No of water & sanifation awareness sessions held | No of PHAST sessions held | No of chemical safety sessions held | No of communicable disease control sessions held | Handlers 3wareness sessions | 1 | |
| %00£ | 100% | 410 | 1096 | 160 | 100% | 625 | 160 | 286 | 65 | 53 | Ĭ | Ţ |
| 100% | 100% | 500 | 1500 | 220 | 100% | 700 | 300 | 300 | 1100 | 79 | Ţ | |
| 0 | 0 | 8 | 404 | 80 | 0% | 75 | 140 | 26 | 449 | 16 | Extens | |
| 100% | 100% | 420 | 1440 | 144 | 100% | 600 | 120 | 200 | 908 | 60 | Ü | |
| 100% | 100% | 105 | 360 | 8 | 100% | 150 | .01 | 50 | 150 | 15 | 9 | |
| | | | | | | | | | | | 1 | |
| Reports | summary of building plans scrutinised with stamp | inspections reports/COC | inspections reports/COA/ Permits | Leb reports | Invoice/ if requests received for pauper burial | heaith & hygiene evaluation report | PHAST education report | health & hygiene education report | health & hygiene education report | attendance register | 2 | The state of the s |
| 100% | 100% | 105 | 360 | 36 | 100% | 150 | 30 | | 15 0 | 15 | é | |
| | | | | | | | | | | | Ĭ | 1 |
| Reports | summary of building plans scrutinised with stamp | inspections reports/COC | Inspections reports/COA/ Permits | Lab reports freports | Involce/ if requests received for pauper burial | health & hygiene evaluation report | PHAST education report | health & hygiene education report | health & hygiene education report | altendance register | Ř | Ĭ |
| 100% | 100% | 105 | 360 | 8 | 100% | 150 | 30 | 50 | 150 | ij. | 8 | |
| | | | | | | | | | | | Ĕ | H |
| Reports | summary of building plans scrubnised with stamp | inspections reports/COC | inspections reports/COA/P ermits | Lab reports freports | Invoice/ if requests received for pauper burial | health & hygiene evaluation report | PHAST education report | health & hygiene cducation report | health & hygiene education report | atlendance register | ğ | |
| 100% | 100% | 105 | 36 | 36 | 100% | 150 | 30 | E | 150 | oi | é | ٩ |
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| Reports | summary of building plans scrutinised with stamp | inspections reports/COC | inspections reports/COA /Permits | Lab reports freports | Invoice/ if requests received for pauper burial | health & hygiene evaluation report | PHAST education | health & hygiene education raport | health & hygiene education report | ettendance register | ğ | |
| | r | | 200,000 | , | 150,000 | | | 110,000 | 80,000 | 130,000 | ij | Fillers of Implication |
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| DM | DM | DM | DM | MG | DM | MO | MÜ | MG | D. | DM | COMPA | |
| Reports | summary of building plans scrutinised with stamp | inspections reports/COC | inspections reports/COA/ Permits | Lab reports | Invoice/if requests received for pauper burial | health & hygiene education report | PHAST education raport | health & hygiene education report | health & hygiene education report | Annual report, attendance register | Location: Annual POE | |





| EDES 16 | EDES 15 | EDES 14 | EDES 13 | EDES 12 | Stre No |
|---|--|--|--|---|---------------------------------|
| To enhance measures to reduce community exposure to diseases and health risk | To enhance measures to reduce community exposure to diseases and | i o enhance measures to reduce community exposure to | lo enhance measures to reduce community | measures to reduce community exposure | 11 |
| 0013.3 | 0013.3 | CCI 3,3 | 0013.2 | CC 3.2 | 8 |
| CCI 3.3.3 | CCI 3.3.2 | 3.3.1 | 001 3.2.3 | 0CI 3.2.2 | 5 g |
| Water monitoring initiatives implemented | | | | Environmental Health Risks Investigations conducted | |
| Number of standpipes (regional water) water samples taken and analysed | Number of WWTW / final effluent water samples taken and analysed | Number of river / lagoons water samples taken and enalysed | Percentage of sanitaton complaints investigated | Number of Waste water treatment plants inspected | Key Forformants Indicator |
| 311 | 228 | 540 | 100% | 228 | Baseliba |
| 350 | 234 | 700 | 100% | 228 | ſ |
| æ | 0 | 60 | 0 | 0 | - Partie |
| 300 | 228 | 500 | 100% | 228 | Target Market |
| 75 | 57 | 125 | 100% | 57 | 9 |
| | | | | | I |
| laboratory | laboratory reports | laboratory | Inspection reports | Inspection | 01 Actual 201 02 Actual 201 |
| 75 | 57 | 125 | 100% | 57 | g |
| | | | | | Ĩ |
| laboratory | laboratory reports | laboratory reports | Inspection reports | Inspection reports | ă Į |
| 75 | 67 | 125 | 100% | 57 | ê |
| | | | | | 4 |
| laboratory | laboratory | sboratory | Inspection reports | Inspection reports | # D |
| 75 | 57 | 126 | 100% | 57 | ō |
| | | | | | Actu |
| laboratory | laboratory | laboratory | Inspection reports | Inspection | 70 00 |
| 70,000 | , | 130,000 | | | Amus Indicates |
| | | | | | TII T |
| DM | DM | DM | D _K | DM | |
| laboratory reports | laboratory reports | laboratory reports | Inspection | Inspection | |

Sage of the sage o

| EDES 33 | EDES 34 | | EDES 30 | EDES 25 | EDES 23 | | EDES 20 | EDES 16 | EDES 17 | DIN BIOD | |
|--------------------------------------|---|--|--|--|--|--|---|--|---|----------------|----------------------|
| Artist Support & Development Program | Scale Farmer Support | | Reduced Levels of powerty, inequality, and unemployment | To optimise tourism marketing and Development | To optimise 23 tourism marketing and Developmen | | α. | | massures to reduce community exposure to diseases and | | |
| IED 3 | ED8 | 1 | P | ting LED 5.7 | e bing LED 3.6 nent | | e LED 3.2 | 0 0013.3 | CC13.3 | | |
| ED 3 | ED5 | | LED 4 | 7 LED 5.7.1 | 3.6.1 | | 9.2 LED 9.2.1 | 33.5 | .3 CCI | DP 14 From | |
| Number of Artist Supported | Rural Medium- Scale Farmers Supported | | SMINE & Cooperative Development Programme | Cultural and Heritage Development Programme | IGR Stakeholder Coordination | and support | Sectoral | | | 9 | |
| Number of Artist Supported | Number of Rural Medium-Scale Farmers Supported | Number of Cooperatives Supported | Number of progress reports for Apprentises Ervaled and paid under the Ugu LED Apprentiseship Program | Dete Heritage & Cultural Development Indaba held | Number of LED Forums Hosted | Number Mining Houses Visited and Mapped | Number of Manufacturers Supported | Number of water tankers /static tanks water samples taken and analysed | Number of boreholes water samples taken and analysed | | |
| 88 | 15 | 13 | 22 | 0 | <u> </u> | N/A | | 300 | 150 | Beeller | |
| 100 | 5. | 30 | 30-lur-19 | 31-Dec-19 | - | 0 | (0 | 350 | 200 | Ĩ | |
| 12 | cn | 17 | NA | 0 | | 0 | 6 | 50 | 50 | Į. | |
| 20 | 10 | 35 | 4 quarierly reports | Heritage & Cultural Indaba report | 4 LED Forums Hosted | * | Os. | 280 | 120 | iI | ١ |
| ن. د | N | 3 | - | Concept Document | × | - | 74 | 70 | ક | 2 | 1 |
| | | | | | | | | | | 董 | NAME OF THE OWNER, |
| Contracts | Attendance Registers & Report | Attendance Registers & Report | Quarterly report submitted | Concept Document Submitted | Minutes and attendance registers of LED Forums Meeting | Attendance Register & Site Visit Report | Attendance register; Progress report | laboratory reports | laboratory reports | ā | |
| On On | Ç | 44 | - | | = | - | | 70 | 30 | e | THE PERSON NAMED IN |
| | Attendanc e Registers & Report | | | | | | 100 | | | Actual | and the second |
| Contracts | | Attendance Registers & Report | Quarterly report submitted | | Minutes and attendance registers of LED Forums Meeting | Attendance Register & Site Visit Report | Attendance register; Progress report | laboratory reports | laboratory reports | Ž | i |
| Ch Ch | 22 | 4 | Attendance Registers | Hritage & Cultural Indiaba Held in October 2019 | - | _ | 2 | 70 | 8 | 8 | |
| | | | w . | 7 12 | | | | | | Actual | |
| Contracts | Attendence Registers & Report | Attendance Registers & Report | Attendance Registers | Heritage & Cultural Indaba | Winutes and attendance registers of LEO Forums | Attendance Register & Sile Visit Report | - mento | laboratory reports | laboratory reports | 30, | |
| O ₇ | ω | 4 | | | | <u> </u> | = | 70 | 30 | ē | |
| | | | | | | | | | | Ì | |
| Contracts | Attendance Registers & Report | Attendance Registers & Report | Attendance Registers | Clase Out Report Submitted to Portfolio | Minutes and attendance registers of LED Forums | Clase-out report on the Support Offered | Close out report on the support rendered | laboratory | laboratory reports | ğ | |
| 100,000 | 500,000 | 500,000 | 500,000 | 100,000 | 50,000 | 300,000 | 350,000 | 120,000 | 80,000 | - Annual | Francial Inglishment |
| | | | | | | | | | | | noitesagn |
| DM | Dm | DM | DM | DM | DM | DM | DM | DM | DM | 1 | |
| Contract | Close-out report on the Support Offered | Close-out report on the Support Offered | Quarterly report submitted | Clase Out Report Submitted to Portfolio | Minutes of LED Forums Meeting | Close-out report on the Support Offered | Close out report on the support rendered | laboratory reports | laboratory reports | South Appendix | |



Name of the same o

| EDES 36 | EDES 35 | EDES 34 | SOM BIOS |
|---|--|--|--------------------------|
| To promote a healthy, safe, and sustainability environment | To promote deen and social government | To strengthen GGPP1.5 GGPP Leadership | Streets Objection |
| GCI 2.2 | en GGPP 2: GGPP 2.1.1 | GGPP1.9 | 9 |
| 001 2.2.1 | 9.9PP | 6GPP 1.9.1 | . P. |
| | Increase legal compliance | Audit Findings resolved | Measurally Objects |
| Number of Air Quality Multi Stakehoider Workshops conducted | Number of submissions made to legal services In relation to the legal compliance checklist | Percentage of EDES 17/18 audit findings respoded to | To the second |
| 82 | 80% | nva | Burete |
| 2 | 4 | 80% | Demand Buckly |
| .8, | 0 | BRU | Burney |
| 2 stakeholder workshops/a nnum | 4 | 100% | ¥. |
| : 8 | _ | 100% | g. |
| | | | 1 |
| n/a | Proof of submission | Proof of submission | DE CHAMP IDS OF WHITE TO |
| engageme n forum workshop | - | 100% | e e |
| | | | 1 |
| Agenda; Attendance registers and Minutes of the workshops | Proof of submission | Proof of submission | |
| === | <u> </u> | 100% | g |
| | | | Š. |
| Agenda; stakehoxá Attendance registers and engageme morkshops workshops | Proof of submission | Proof of submission | 3 |
| slakehosse r engageme n forum workshop | - | 100% | 2 |
| | | | Ama |
| Agenda; Altendance registers and Minutes of the workshaps | Proof of submission | Proof of submission | ž |
| R10,000 | R0,00 | | |
| | | | Subject Sections (|
| DM | DM | DM | |
| Agenda; Attendance registers and Minutes of the | Proof of submission | Proof of submission | Location Annual POE |

| | EDES 53 | EDES 49 | EDES 44 | EDES 43 | EDES 41 | EDES 40 | EDES 38 | EDES 37 | 80 18 | |
|--------|--|--|---|--|---|--|--|--|--|--------------------|
| | To promote a healthy, safe, and sustainability environment | Environmental sustainability | | Environmental sustainability | | | To optimise fourism marketing and Development | To promate a healthy, safe, and sustainability environment | 11 | |
| | CGI 2.2 | CCI 2.6 | GGI 2.4 | 00121 | CQ 2.1 | CC/ 2.1 | N LED 5.9 | CCI 2.6 | 8 | |
| | 0Gl 2.2.1 | 2.6.1 | 2.1.1 | 211 | 28 | 007 2.1.1 | 5.9.1 | 26.1 | 0 | |
| | Air Quality Mngt - Atmospheric Emissions Licence renewals | Implementation of environ management programme (EMPt) for Ugu projects | Community Olimate responses and EPWP-Env Sector Project | Eco (Green) Officie intilatives | Celebration of international environmental calendar days | Env Public Awareness Campaigns | | Functional Environmental IGR structures | | |
| | Number of Atmosperic Emissions Licences (AEL) renewed | Number of projects implemented in time with EMPr | Number of rivers and beneficiaries covered by Sihlanzimvelo pilot project (rivers) | Number of Exo (Green) office sessions/worksh ops (internal education) conducted | Number of Environmental Calender Days | Number of environmental public awareness sessions conducted. | Number of Coastal Management Mutti-stakeholder workshops conducted | Number of Biodiversity multi stakeholder engagements conducted | all the second | |
| | 8 AEL Prenewals | 5 | 4 rivers/LM: po beneficiari es/LM | à | 3 | - | - | 4 | | |
| | N | minimun 21 <i>l</i> year | 10 rivers; 120 beneficiarie s/LM | 23 | 13 | 70 | (+) | 2 | ł | |
| | Ø | Minmum 5 | 6 nvers, 40 beneficiari es | 17 | - | | 4. | 0 | Į. | |
| | ~ | 16 | 5 rivers clean up pilot project with 40 beneficiaries | .4 | - | 4- | 4. | 2 stakeholder warkshaps/a nnum | į į | |
| | Processing of renewal application s received | 4 | 1 river; 10 beneficiari es recruited | = | 22 | | | stakeholde engageme n forum workshop | 2 | and and and so |
| | | | | | | | | | A STATE OF THE STA | and a control |
| , | Copy of AEL application received | Quarterly Compliance Report | Progress report | Programme and attendance registers | Attendance register/Como | Programme and attendance registers | Agenda; Attendance registers and Minutes of the workshops | Agenora, Attendance registers and Minutes of the workshops | Ř | DESEMA. |
| | Processing of renewal applications received | 42- | 1 river; 10 beneficiarie s recruited | = | N | | | nfa | 8 | THENCHAN |
| | | | | | | | | | Acill | |
| | Copy of AEL application received | Quarter/ Compliance Report Extract | Progress report | Programme and altendance registers | Nő | Programme and attendance registers | Agenda; Attendance registers and Minutes of the workshops | | Ž. | all and a |
| | Issuing of AEL renewal | 120 | 1 river; 10 beneficiaries recruited | = | 2 | = | = | 1 stakeholde engagemen forum workshop | 9 | |
| | | | 59 | | | | | - * | Ē | |
| | Copy of issued AEL | Quarterly Compliance Report Extract | Progress repor | Programme and altendance registers | Altendance register/Corres ponance | Programme and attendance registers | Agenda: Attendence registers and Minutes of the workshops | Agenda; Attendance registers and Minutes of the workshops | ğ | |
| | Annual Report on renewed AELs | 4- | 2 river; 10 beneficiali es recruited | , and the second | Combined closeout report on number of environme nial days | . 19 | | ą. | 2 | |
| | | | | | | | | | Ž. | T. |
| | Annual Report on renewed AEL's | Annual compilance report and extract | Clase aut | Close-cut report extract | clase-aut report | Programme and attendance registers | Agenda; Attendance registers and Minutes of the workshops | a de la composição de l | 캶 | |
| 3 6 | R0,00 | R0,00 | R 250,000 | 80,09 | R250,000 | R0,00 | R250,000 | R500,000 | ¥1 | Filosophilippleses |
| Nage B | | | | | | | | | | 1 |
| | MO | Ö | MG | DM | MG | D. | Q. | DW. | | |
| 多色 | Annual Report | Annual compilance report and extract | Clase out | Close-out | Close-out repart | Campaigns close out report and attendance registers | Agenda, Altendance | Agenda, Attendance registers and Minutes of the workshops | Blager I School Applied PDE Species Date | |





EDES 54 SHEETS EDES 50 To promote a healthy, safe, and CCI 2.2 environment To promote a healthy, safe, and sustainability environment OF Red Propert 00 221 Air Quality Mngt-AEL Monitoring Air Quality Mngt:Passive Sampling-Season 182 O Service Number of AEL manitored per year Performance Testormance Passive Sampling Bateline Cempo Backing 4 ð 2 ₿ 2 N a de Ç1 N SPER 2018/2020 EDBIF- GENERAL MANAGER: MOLOVISO WALMOO 5 Facilities Monitored SCM Acme Corresponde noes Proof of SCM Process 5 Facilities Monitored Inception Report ĺ i i Corresponden ces Proof of Inception Report ä Progress Report ເກ ľ Comespondenc-es Progres Report, Sampling Results Ç) ļ. Annual compilance report Close out report Annual Specific Leader AssemiPOE Budget Days R500,000 R0,00 묳 Annual compilance report Clase out report