

TREASURY SDBIP 2018 / 2019
RESPONSIBLE PERSON: MR SM DLAMINI

SDBIP Ref.	Strategic Objective	Measurable Objective / Output	Key Performance Indicator	Annual Target	Annual Actual Achieved to Date	Quarterly Target and Actual Achieved			Progress, Challenges & Remedial			Financial Implication		INTERNAL AUDIT COMMENTS
						Q1	Actual	POE	Achieved / Not Achieved	Blockages & Challenges	Corrective measures & Revised Time Frame	Annual Budget	Budget Spent to Date	
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
BTO 1	To optimise expenditure	Zero unauthorised, irregular expenditure	Percentage unauthorised expenditure	0.00%	0.00%	0.00%	0.00%	Unauthorised Expenditure Register	Achieved			R0.00	0	√
BTO 2			Percentage irregular expenditure	0.0%	0%	0%	0%	Irregular Expenditure Register	Achieved	None	N/A	R0.00		√
BTO 3			Average turnaround in time and days taken to finalise a tender.	90 Days	0	90 Days	0	Minutes of BAC Meeting	Not Achieved	No tenders were awarded in the first quarter because bid committees did not sit.	As from second quarter, the bid committees will sit according to the schedules and after the confirmation of budgets and cash flow	R0.00		Not Achieved
BTO 4			Average turnaround in time in days taken to finalise purchase orders.	7 Days	13.78 DAYS	7 Days	13.78 DAYS	System Generated Purchase Orders Workflow Report	Not Achieved	The time taken by responsible managers to approve requisitions on the system causes delays in producing an order within 7 days.	The flowflow report that will show where the delays occur will be developed and implemented in Quarter 2	R0.00		Not Achieved
BTO 5			Average turnaround in time and days taken to finalise mini-tenders.	14 Days	13.78days	14 Days	13.78days	System Generated Purchase Orders Workflow Report	Achieved			R0.00	0	√

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MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
BTO 6		Creditors paid within 30 days	Improve Cash and Cash Equivalent ratio.	3 Months	0.59 mth	3 Months	0.59 mth	Balance Sheet, Income Statement and Calculations	Not Achieved	Low collection from consumers and high spending on projects	Implement the Cash Collection Strategy and the Cost Containment Measures - the target will be achieved in Quarter 3	R0.00		Not Achieved
BTO 7			Percentage of creditors paid within 30 days	100%	64.73%	100%	64.73%	Creditors Age Analysis	Not Achieved	The creditors were paid late due to the cash flow challenges	The municipality has developed a strategy to improve the cash flows - the strategy will be implemented in Quarter 2	R250,000.00		Not Achieved
BTO 8	To strengthen budgeting and reporting	Zero fruitless and wasteful expenditure	Percentage of Fruitless and wasteful expenditure as a total of operating expenditure	0.0%	0.01%	0%	0.01%	Fruitless and Wasteful Expenditure Register	Not Achieved	The municipality incurred penalties and interests from the late payment of creditors due to the cash flow challenges	The municipality has developed a strategy to improve the cash flows - the strategy will be implemented in Quarter 2	R0.00		Not Achieved
BTO 9			Percentage budget allocation to free basic services.	100.00%	10.97%	25.00%	10.97%	Budget Report	Not Achieved	The municipality has spent less on Water Tankers due to the Cash Flow challenges	The municipality has a developed a strategy to improve cash collection	R139,900,029	15,347,687.66	Not Achieved
BTO 10			Date Annual Financial Statements submitted to Auditor General	31-Aug	31-Aug	31-Aug	31-Aug	Acknowledgem ent of Receipt from AG	Achieved			R4,795,000		√
BTO 11			Date Consolidated Annual Financial Statements submitted to the Auditor General	30-Sep	30-Sep	30-Sep	30-Sep	Acknowledgem ent of Receipt from AG	Achieved			R0.00		√

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BTO 12			Date Budget Process Plan approved	31-Aug	31-Aug	31-Aug	31-Aug	Council Resolution	Achieved			R0.00		√
BTO 15			Number of S71 reports submitted to Council and Treasuries in terms of the MFMA calendar of reporting.	12 per annum	3	3	3	Council Resolution and the Letter of Submission to Treasuries	Not Achieved	There were technical challenges relating to the implementation of the updated MSCOA version 6.1 delayed the monthly reporting.	The challenges have been dealt with and corrected therefore the municipality should be able to produce the monthly reports from Quarter 2 going forward	R113,633.00		Not Achieved
BTO 17			Number of S52 reports submitted to Council and Treasuries in terms of the MFMA calendar of reporting.	4 per annum	1	1	1	Council Resolution and the Letter of Submission to Treasuries	Not Achieved	The S52 report for Quarter1 has been completed but is yet to go to council	To remove the Council Resolution as POE because the council is the last level of reporting	R0.00		Not Achieved
BTO 18			Percentage of support calls for financial management system resolved within a month	70%	100%	70.0%	100%	ICT Helpdesk Report	Achieved			R1,400,000.00		√
BTO 19			Improve the Liquidity ratio of the Municipality	2:1	0.93 :1	1.5:1	0.93 :1	Balance Sheet and Calculations	Not Achieved	Low collection from consumers and high spending on projects	Implement the Cash Collection Strategy and the Cost Containment Measures - the target will be achieved in Quarter 3	R0.00		Not Achieved
BTO 21			Percentage of Meters Read - Urban	90%	78.30%	60%	78.30%	Meter Reading Report	Achieved			R3,420,000.00		√

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BTO 22			Percentage of Meters Read - Rural	10%	14.43%	5%	14.43%	Meter Reading Report	Achieved					√
BTO 23			Percentage of monthly billing collected	76%	65%	75.0%	80%	Summary Report Billing and Consumer Receipts	Achieved			R0.00		√
BTO 25	To optimise Asset Management	GRAP compliant asset register	Number of Movable / Immovable Asset Verifications conducted	1 per annum	0	1	1	Updated Asset register and appendices & Asset Verification Plan	Not Achieved			R1,500,000.00		There is no asset verification plan and appendices. The attached updated asset register doesn't indicate verifications for the current financial year
BTO 26			Number of Updated Asset Registers	12 per annum	2	3	3	Updated Asset Register	Not Achieved			R0.00		The evidence that was submitted does not suffice to confirm that the asset register has been updated 3 times in quarter 1 of 18/19.
BTO 28			Percentage insurance cover for municipal insurable assets	100%	100.0%	100.0%	100.0%	Insurance Policy Document	Achieved	None	None	R3,285,000.00	4,224,073.00	√
BTO 29	To ensure access to free basic water		Number of customers benefiting from indigent support.	6000	5100	5000	5100	Indigent Register	Achieved			R0.00		√

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BTO 31	To strengthen Governance and Leadership <													